Finance \& Administration Committee (FAC), May 25, 2022
FY23 Proposed Preliminary Budget

## Budget Creation Process:

For the past several months, we have been working towards developing the FY23 Preliminary Budget. The overall purpose of the budgeting process was to engage all relevant campus stakeholders in setting fiscal targets and levels of expenditures, allocating resources in conformity with fiscal targets and the University's Strategic Plan, and addressing issues of operational efficiency and performance standards. The process involved having over 30 meetings with stakeholders across campus, including College of Liberal Arts \& Sciences, College of Education, divisions of Academic Affairs, Student Affairs, General Counsel, Development and Advancement, Finance and Administration, Athletics, University Housing, Campus Dining, Bookstore, Parking, Student Health \& Counseling Center, and Child Development Center. This year, University Budget Advisory Committee (UBAC) took a more active role in determining the enrollment level to base the proposed budget on. As has been done in previous years, an Adjusted FY23 Budget will be brought to the Board in the Fall, when enrollment and state appropriation levels are known.

## Education \& General (E\&G) Fund Component:

The FY23 Education \& General Fund totals $\$ 67.735 \mathrm{M}$ in revenues and $\$ 72.976 \mathrm{M}$ in recurring expenses and transfers. Combined with one-time activities of $\$ 891 \mathrm{~K}$, this results in a budget deficit of $\$ 6.132 \mathrm{M}$. Projected beginning FY23 Fund Balance totals $\$ 11.810 \mathrm{M}$, this deficit level would reduce the fund balance to $\$ 5.679 \mathrm{M}$, or $8.38 \%$ of revenues by the end of FY23. See the FY23 Education \& General Fund Detail worksheet for a comparison the FY23 Proposed Preliminary Budget to the FY22 Budget, as well as FY22 Projection. See the FY23 Education \& General Fund Budget worksheet, for the index-level detail.

## Revenue Assumptions:

Total Revenues for the FY23 Preliminary Budget are $\$ 67.735 \mathrm{M}$.
Tuition \& Fees

- Tuition assumes a $5 \%$ UG enrollment decline and flat ( $0 \%$ ) GR enrollment from

Fall 2021, and then 6\% attrition between terms. The University Budget Advisory Committee assisted with determining what enrollment level to build the FY23 Preliminary Budget on and took into consideration many data points. The Director of Admissions shared the positive data that applications (14.9\%) and admits ( $5.5 \%$ ) are up from the prior year (percentages vary from week to week, these were at the time of the April 28, 2022 UBAC meeting). However, the Director of Financial Aid reported that FAFSAs are down 8\% from last year.

UBAC also reviewed housing reservation numbers (which continue to be lower than 2020 and 2021). UBAC also heard from Graduate office and the efforts being done with EAB to better market those programs. Although UBAC is hopeful for enrollment growth as a result of all of the enrollment initiatives that have taken place this year, based on the data available to us at this point, they felt budgeting $-5 \%$ UG and $0 \%$ GR was most prudent at this time, with the understanding that an adjusted budget will be brought back in the fall once actual enrollment is known.

- This results in an assumed 123,262 undergraduate and 8,753 graduate credit hours. Applying the applicable tuition rates as approved at the April 20, 2022 Board of Trustees meeting results in total undergraduate tuition of $\$ 26.813 \mathrm{M}$ and graduate tuition of $\$ 4.026 \mathrm{M}$.
- An Education \& General Fund Scenarios sheet is provided below as well to provide estimated revenues for the alternative enrollment scenario of $0 \%$ UG and $5 \%$ GR. A $1 \%$ change in enrollment for UG is approximately $\$ 300 \mathrm{~K}$ in gross revenue, while a $1 \%$ change in enrollment for GR is approximately $\$ 40 \mathrm{~K}$.
- Summer tuition revenues have been assumed to be approximately the same as the projected current fiscal year actuals (summer tuition crosses two fiscal years, with approximately $15 \%$ of revenues recognized in the fiscal year just ending and $85 \%$ in the fiscal year beginning). Total summer tuition is budgeted at $\$ 2.311 \mathrm{M}$.
- Other tuition incorporates miscellaneous tuition assessments such as employee discounted tuition or cohort tuition agreements. The budget assumes approximately the same as the projected current fiscal year actuals, \$360K.
- Matriculation fees have been budgeted at $\$ 500 \mathrm{~K}$, a slight decline from projected FY22 actuals. Course fees and other fees have been budgeted at $\$ 300 \mathrm{~K}$ and \$150K respectfully, the same as the FY22 Budget.
- Online course fee revenue assumes that $35 \%$ of UG enrollment and $80 \%$ of GR enrollment will be online, reflecting an assumption that on-campus enrollment will continue to gradually increase. This results in an assumed 57,144 of online course credit hours, for a budget of $\$ 3.029 \mathrm{M}$.
- Fee remission budget has been held at FY22's budgeted amount of $\$ 5.5 \mathrm{M}$, although actual fee remissions for FY22 are projected to be closer to \$5M. Financial Aid has been working closely with RNL to restructure our fee remission awarding, with higher amounts of merit and increasing categories of eligibility. As a result, we expect to see an increase in fee remissions. This is a $16.4 \%$ discount rate based on budgeted tuition.
- Net Tuition \& Fees total \$31.989M, \$283K less than the FY22 Budget, with the decrease in gross tuition from an assumed -5\% UG enrollment offset by an increase in online course fee revenue.


## Government Resources \& Allocations

- State funding is budgeted at $\$ 31.966 \mathrm{M}$, a $\$ 982 \mathrm{~K}$ increase from the FY22 Budget. FY23 will be the second year of the biennium, with $49 \%$ of PUSF being distributed in year 1 and the remaining 51\% distributed in year 2. The budgeted amount is based on the latest projection from HECC, which has not yet been updated for FY22 data (with the Student Success \& Completion Model being based on three-year rolling averages).


## Other Revenues

- Budgeted Gift Grants and Contracts total $\$ 1.180 \mathrm{M}$, which incorporates a significant increase in grant indirect revenue from the prior year based on increased grant awards, as well as the anticipated reimbursement from the WOU foundation for certain personnel.
- Interest Earnings/Investment, Sales \& Services, and Other Revenues are all budgeted at the same level as FY22's Budget, totaling \$2.6M.


## Expense Assumptions:

Total Expenses for the FY23 Preliminary Budget are budgeted at $\$ 69.633 \mathrm{M}$.
Personnel

- Personnel budget totals $\$ 59.728 \mathrm{M}, \$ 2.483 \mathrm{M}$ more than the FY22 Budget.
- Faculty Salaries are budgeted at $\$ 18.423 \mathrm{M}$, which is reflective of:
- 5 new T/TT lines in Business, Computer Science, Special Education, Deaf \& Professional Studies, \& Social Sciences.
- Rostered faculty salaries have been updated as outlined in the WOUFT Collective Bargaining Agreement, which includes annual step increases, 0.5\% COLA February 2022 (not reflected in FY22 Budget) and 1.5\% COLA September 2022. Promotions (resulting in 4 step increases) were also incorporated into the budget for 19 faculty.
- Approximately $\$ 313 \mathrm{~K}$ of budget savings were generated from the remaining Article 15 T/TT reductions.
- An increase in the NTT pool average salary rate of 3.8\% (\$5,500/month). The WOUFT Collective Bargaining Agreement outlines COLAs of 3.5\% February 2022 (not reflected in FY22 Budgeted numbers) and 2.75\% effective September 2022.
- An approximate 7 FTE decrease in NTT pool allocations based on realizing the remainder of Article 15 savings and other efficiencies.
- Budgeted amount for unclassified staff totals $\$ 10.126 \mathrm{M}$ :
- The 1\% COLA effective January 1, 2022 and any other roster changes are incorporated, but does not assume any raises for FY23. A 1\% COLA for unclassified would cost approximately $\$ 137 \mathrm{~K}$ with OPE.
- Incorporates new positions including Benefits Navigator (funded by new state appropriation), President Office support staff, Admissions Office Transfer Specialist Assistant Director, Business Dept Recruitment \& Retention Advisor, Education Advisor, an increase in pay/FTE for Associate Provost position resulting from a reorganization, and an increase in both DEI positions to full year (were only budgeted for partial year in FY22's Budget).
- Faculty \& Unclassified Supplemental pay is budgeted at $\$ 571 \mathrm{~K}$. This category is largely reflective of stipends paid to faculty and unclassified staff, but also includes temporary employee and allowance funds.
- Budgeted amount for classified staff totals $\$ 6.646 \mathrm{M}$ :
- Incorporates COLAs according to the SEIU Collective Bargaining Agreement of 3.1\% effective January 1, 2022 (not reflected in FY22 Budget) and $2.5 \%$ effective July 1, 2022. Also reflects salary selective changes and regular step increases.
- Incorporates new positions including an Admissions Slate Analyst and Registrar Services Specialist (OS2).
- Classified Pay is budgeted at $\$ 260 \mathrm{~K}$ and includes $\$ 50 \mathrm{~K}$ budgeted for longevity pay differential. This category includes pay for differentials, overtime, and temporary employees.
- Student pay is budgeted at $\$ 1.898 \mathrm{M}$ and reflects some internal reallocation of budgetary funds as well as an additional $\$ 150 \mathrm{~K}$ of budgeted student pay.
- Budgeted Other Payroll Expense (OPE) totals $\$ 21.804 \mathrm{M}$. This is comprised of multiple components - health insurance (which is budgeted at a flat annual rate of $\$ 17,004$ per eligible individual), retirement (which is budgeted at a composite percentage of $27.5 \%$ applied to each employees' specific budgeted pay), and other rate of $8.15 \%$ (FICA, etc.).

Services \& Supplies (S\&S)

- Services \& Supplies net budget totals $\$ 9.716 \mathrm{M}$. With Services \& Supplies decreasing approximately $\$ 228 \mathrm{~K}$, and internal sales increasing approximately \$78K from FY22's budget.
- S\&S divisional budgets were held at the same level as the FY22 Budget (with some Divisions reallocating funds internally).
- $\$ 382 \mathrm{~K}$ for the EAB Contract was moved from a recurring S\&S item to a one-time item (based on a three-year contract).
- A correlating $\$ 200 \mathrm{~K}$ increase in indirect grant spending was budgeted (in line with the grant indirects policy).
- $\$ 45 \mathrm{~K}$ was added to the faculty development budget according to the CBA.
- Internal Sales were increased by $\$ 200 \mathrm{~K}$ from General Admin Overhead (due to expected increased auxiliary activity), and other miscellaneous reallocations.


## Capital Expense

- Capital Expense (Library and University Computing Solutions purchases) is budgeted at $\$ 190 \mathrm{~K}$, reflecting some slight internal reallocations of budgetary funds.


## Net Transfer Assumptions:

Total Net Transfers are budgeted at $\$ 3.498 \mathrm{M}$.

- Athletics Subsidy is increased by $\$ 198 \mathrm{~K}$ to $\$ 3.177 \mathrm{M}$ as a result of increasing men's soccer coaches to be budgeted for a full year (only partially budgeted in FY22's Budget), and adding two new positions, a part time sports performance coach and an athletic trainer.
- Other transfers of \$150K subsidy to the Child Development Center and \$175K transfer for SELP funding match are budgeted at the same levels as FY22.


## Other Activity Assumptions:

Total Other Activities are budgeted at $\$ 891 \mathrm{~K}$.

- One-time activities budgeted are inclusive of $\$ 268 \mathrm{~K}$ for Banner Financial Aid implementation, $\$ 72 \mathrm{~K}$ for the RNL contract to optimize financial aid, $\$ 382 \mathrm{~K}$ for the EAB contract, and $\$ 169 \mathrm{~K}$ for Freedom Center, Stitch Closet, and President's relocation.


## Auxiliary Component:

The auxiliary component is composed of Athletics, Housing, Dining, Parking, Conference Services, Bookstore, Student Health \& Counseling Center (SHCC), Child Development Center (CDC), and other minor operations. The net budget deficit for all Auxiliaries (excluding IFC) totals \$690K. See the FY23 Designated Operations, Service Departments, \& Auxiliary Enterprises Budgets (excluding Athletics \& IFC) worksheet, as well as the FY23 Athletics (Non-IFC) Budgets worksheet, for the index-level detail.

## University Housing:

University Housing comprises approximately $\$ 6.004 \mathrm{M}$, or $40 \%$, of budgeted auxiliary expenses.

- University Housing expects to break even between revenues and expenses for FY23.
- University Housing's revenue budget totals $\$ 6.012 \mathrm{M}$ and is built on an assumed 735 room-paying residents living in Housing between Ackerman, Heritage, Landers, and Arbor Park. This also reflects \$410K of revenue from Family housing, $\$ 350 \mathrm{~K}$ from Conferences, $\$ 110 \mathrm{~K}$ from internal sales, and other misc. activity.
- Total expenses and transfers are budgeted at $\$ 6.011 \mathrm{M}$ (inclusive of a $\$ 1.412 \mathrm{M}$ transfer out to debt service):
- Personnel budget totals $\$ 1.294 \mathrm{M}$ and is reflective of a reorganization.
- Supplies \& Services budget totals $\$ 3.485 \mathrm{M}$, of which $\$ 1.252 \mathrm{M}$ is the interest portion of the bond debt payment.


## Campus Dining:

Campus Dining comprises approximately $\$ 3.584 \mathrm{M}$, or $24 \%$, of budgeted auxiliary expenses.

- Campus Dining's budget totals a $\$ 85 \mathrm{~K}$ deficit for the year, with plans to cover from fund balance.
- Campus Dining's budgeted revenues total $\$ 3.498 \mathrm{M}$, based on an assumed 600 meal plans for Valsetz (since residents living in Arbor Park are not required to purchase a meal plan). The budget also incorporates projected Café Allegro revenues of $\$ 150 \mathrm{~K}, \$ 500 \mathrm{~K}$ of external conference revenue, $\$ 230 \mathrm{~K}$ of internal sales. Campus Dining is also hoping to lease the Grill and Deli space in the Werner University Center, resulting in additional revenue.
- Personnel for Campus Dining is budgeted at $\$ 1.912 \mathrm{M}$ and includes $\$ 412 \mathrm{~K}$ of student labor.
- Services \& Supplies for Campus Dining are budgeted at $\$ 1.492 \mathrm{M}$, which includes \$769K of food costs.


## Student Health \& Counseling Center (SHCC):

Student Health \& Counseling Center (SHCC) comprises approximately \$1.773M, or $12 \%$, of budgeted auxiliary expenses.

- SHCC has a $\$ 300 \mathrm{~K}$ budget deficit, with plans to cover this from fund balance.
- Enrollment fees are budgeted at $\$ 1.228 \mathrm{M}$. This assumes 2,800 students will pay the fee fall term with $6 \%$ attrition for winter and spring, at the Board approved rate of $\$ 154$. The health service fee is assessed at the first credit of in-person courses, and can be opted into for service as well.
- Overall, SHCC revenue is budgeted at $\$ 1.365 \mathrm{M}$, including other miscellaneous revenues.
- Personnel expense budget totals $\$ 1.138 \mathrm{M}$.
- Services \& Supplies budget totals $\$ 528 \mathrm{~K}$.


## Athletics:

Athletics (excluding Incidental Fee component) comprises approximately \$4.642M, or $31 \%$, of budgeted auxiliary expenses.

Athletics receives funding from several sources including Education \& General Fund, Lottery, Tickets \& Concessions, and Special Projects.

- Lottery funding is budgeted at \$1.3M, based on actuals received in FY22.
- Tickets and concessions revenues of $\$ 31 \mathrm{~K}$ are included.
- Personnel budget totals $\$ 2.958 \mathrm{M}$ and is reflective of personnel changes noted in E\&G's transfer out section for athletics.
- Increasing men's soccer coaches to be budgeted for a full year (only partially budgeted in FY22's Budget), and adding two new positions, a part time sports performance coach and an athletic trainer.
- Athletics budget also incorporates the $\$ 3.177 \mathrm{M}$ transfer in from E\&G.


## Parking:

Parking comprises approximately $\$ 400 \mathrm{~K}$, or $3 \%$, of budgeted auxiliary expenses.

- Parking's budget totals a deficit of $\$ 48 \mathrm{~K}$ for the year, with plans to cover from fund balance.
- Sales \& Services revenues are budgeted at $\$ 120 \mathrm{~K}$, which reflects an assumed increase in parking pass sales from FY21 (although still significantly less than the approximate $\$ 300 \mathrm{~K}$ generated in FY20).
- Parking's personnel totals $\$ 190 \mathrm{~K}$, which includes partial FTE of Campus Public Safety personnel to provide relief to the E\&G budget.


## Overall Auxiliaries:

Bookstore and Child Development Center are other significant auxiliary components, comprising approximately $\$ 1.316 \mathrm{M}$, or $9 \%$, of budgeted auxiliary expenses. These remain largely unchanged from the FY22 Budget, and includes the $\$ 150 \mathrm{~K}$ subsidy from E\&G for Child Development Center.

## Incidental Fee (IFC) Component:

Incidental Fee has a net deficit budget of $\$ 309 \mathrm{~K}$, with plans to cover the deficit from reserves.

- Enrollment fees are budgeted at $\$ 3.987 \mathrm{M}$, which assumes $\$ 175 \mathrm{~K}$ of summer revenue ( 1,400 students paying fee of $\$ 125$ ) and $\$ 4.107 \mathrm{M}$ of academic year revenue (approximately 3,200 students paying fee of $\$ 372$ and 800 students paying fee of $\$ 200$ fall term, with attrition between winter and spring). The incidental fee will be charged to all Monmouth-campus students at the first credit at a rate of $\$ 372$; students who take courses off-campus (Salem, online) will pay a reduced fee of $\$ 200$.
- Incidental Fee expenses reflect the total allocation of $\$ 4.296 \mathrm{M}$ as determined by the Incidental Fee Committee with funding for Abby's House/Food Pantry, Access, ASWOU, Athletics, Campus Recreation, Childcare, Creative Arts, Student Engagement, Student Activities Board, Student Media, and WOLF Ride.


## Designated Operations \& Service Departments Component:

Designated Operations \& Service Department budgets are inclusive of primarily Council of Presidents and Telecommunications, as well as other small miscellaneous budgets.
As such, the budgets have no significant changes from the FY22 Budget. See the FY23 Designated Operations, Service Departments, \& Auxiliary Enterprises Budgets (excluding Athletics \& IFC) worksheet for the index-level detail.

## FY23 Preliminary Budget across Component Funds:

As shown on the Component Funds Budget Summary worksheet included below, combined component budgets results in a total net budget deficit across these funds of $\$ 7.309 \mathrm{M}$, or $8 \%$ of revenues.

## STAFF RECOMMENDATION:

It is recommended that the Western Oregon University Finance and Administration Committee recommends to the Board of Trustees to approve the FY23 Preliminary Budget as presented in the docket.

Western Oregon University FY23 Proposed Preliminary Budget Component Funds Budget Summary

|  | Education \& General (E\&G) | Auxiliary <br> (excluding IFC) | Incidental Fee (IFC) | Designated Operations \& Service Depts | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |
| Enrollment Fees | 31,989,301 | 1,621,319 | 3,987,165 | 113,134 | 37,710,919 |
| Government Resources \& Allocations | 31,965,913 | 1,300,000 | - | - | 33,265,913 |
| Gift Grants and Contracts | 1,180,000 | 29,626 | 80,961 | - | 1,290,587 |
| Investment | 2,000,000 | 9,000 | 21 | 4,190 | 2,013,211 |
| Sales \& Services | 500,000 | 10,778,567 | 185,443 | 126,630 | 11,590,640 |
| Other Revenues | 100,000 | 401,554 | 177,103 | 2,030,156 | 2,708,813 |
| Total Revenues | 67,735,214 | 14,140,066 | 4,430,693 | 2,274,110 | 88,580,083 |
| Expenses |  |  |  |  |  |
| Personnel | 59,728,218 | 8,327,642 | 2,092,710 | 1,034,337 | 71,182,907 |
| Services \& Supplies | 9,715,576 | 8,045,747 | 2,454,172 | 1,261,083 | 21,476,578 |
| Capital Outlay | 189,691 | - | - | - | 189,691 |
| Total Expenses | 69,633,484 | 16,373,389 | 4,546,883 | 2,295,420 | 92,849,176 |
| Net Transfers | 3,497,728 | $(1,543,023)$ | 192,797 | 750 | 2,148,252 |
| Total Expenses \& Transfers | 73,131,212 | 14,830,366 | 4,739,680 | 2,296,170 | 94,997,428 |
| Net Recurring Budget | $(5,395,998)$ | $(690,300)$ | $(308,987)$ | $(22,060)$ | $(6,417,345)$ |
| One Time Activities | 891,366 | - | - | - | 891,366 |
| Net Budget | (6,287,364) | $(690,300)$ | $(308,987)$ | $(22,060)$ | $(7,308,711)$ |

Western Oregon University FY23 Proposed Preliminary Budget Education \& General Fund Detail

|  | FY23 Proposed Preliminary Budget | FY22 Budget | Increase/ (Decrease) FY22 Budget | FY22 Projection | Increase/ <br> (Decrease) - FY22 Projection |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |  |
| Tuition \& Fees |  |  |  |  |  |
| Undergraduate Tuition |  |  |  |  |  |
| Resident | 19,436,860 | 19,420,776 | 16,084 | 19,455,263 | $(18,403)$ |
| WUE | 6,128,169 | 7,004,598 | $(876,429)$ | 6,272,354 | $(144,185)$ |
| Non-Resident | 1,248,060 | 1,353,460 | $(105,400)$ | 1,060,454 | 187,606 |
| Total Undergraduate Tuition | 26,813,089 | 27,778,834 | $(965,745)$ | 26,788,071 | 25,018 |
| Graduate Tuition | 4,026,380 | 3,700,240 | 326,140 | 3,862,759 | 163,621 |
| Summer |  |  |  |  |  |
| Undergraduate | 1,575,200 | 1,900,000 | $(324,800)$ | 1,489,154 | 86,046 |
| Graduate | 736,000 | 800,000 | $(64,000)$ | 737,939 | $(1,939)$ |
| Total Summer | 2,311,200 | 2,700,000 | $(388,800)$ | 2,227,093 | 84,107 |
| Other Tuition | 360,000 | 360,000 | - | 344,728 | 15,272 |
| Total Tuition | 33,510,669 | 34,539,074 | $(1,028,405)$ | 33,222,651 | 288,018 |
| Fees |  |  |  |  |  |
| Matriculation | 500,000 | 550,000 | $(50,000)$ | 509,545 | $(9,545)$ |
| Course | 300,000 | 300,000 | - | 324,214 | $(24,214)$ |
| Online Course | 3,028,632 | 2,233,376 | 795,256 | 3,642,055 | $(613,423)$ |
| Other | 150,000 | 150,000 | - | 228,342 | $(78,342)$ |
| Total Fees | 3,978,632 | 3,233,376 | 745,256 | 4,704,156 | $(725,524)$ |
| Fee Remissions | $(5,500,000)$ | $(5,500,000)$ | - | $(5,000,000)$ | $(500,000)$ |
| Total Tuition \& Fees (net of remissions) | 31,989,301 | 32,272,450 | $(283,149)$ | 32,926,807 | $(937,506)$ |
| Government Resources \& Allocations |  |  |  |  |  |
| Student Success \& Completion (SSCM) | 31,179,017 | 30,293,705 | 885,312 | 30,466,780 | 712,237 |
| Benefits Navigator | 115,000 | - | - | 115,000 | - |
| Engineering Technology (ETSF) | 292,648 | 307,728 | $(15,080)$ | 292,648 | - |
| Small-Energy Loan Program (SELP) | 379,248 | 382,188 | $(2,940)$ | 382,188 | $(2,940)$ |
| Total Government Resources \& Allocations | 31,965,913 | 30,983,621 | 982,292 | 31,256,616 | 709,297 |
| Other Revenues |  |  |  |  |  |
| Gift Grants and Contracts | 1,180,000 | 622,260 | 557,740 | 1,146,263 | 33,737 |
| Interest Earnings/Investment | 2,000,000 | 2,000,000 | - | 1,758,862 | 241,138 |
| Sales \& Services | 500,000 | 500,000 | - | 372,316 | 127,684 |
| Other Revenues | 100,000 | 100,000 | - | 773,835 | $(673,835)$ |
| Total Other Revenues | 3,780,000 | 3,222,260 | 557,740 | 4,051,276 | $(271,276)$ |
| Total Revenues | 67,735,214 | 66,478,331 | 1,256,883 | 68,234,699 | $(499,485)$ |

## Western Oregon University FY23 Proposed Preliminary Budget Education \& General Fund Detail

|  | FY23 Proposed Preliminary Budget | FY22 Budget | Increase/ (Decrease) FY22 Budget | FY22 Projection | Increase/ <br> (Decrease) - FY22 Projection |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses |  |  |  |  |  |
| Personnel |  |  |  |  |  |
| Faculty Salaries | 18,422,700 | 17,876,075 | 546,625 | 17,514,280 | 908,420 |
| Unclassified Salaries | 10,126,174 | 9,078,781 | 1,047,393 | 9,302,110 | 824,064 |
| Faculty \& Unclassified Supplemental Pay | 570,647 | 572,206 | $(1,559)$ | 669,934 | $(99,287)$ |
| Classified Salaries | 6,646,464 | 6,545,170 | 101,294 | 6,119,228 | 527,236 |
| Classified Pay | 260,061 | 260,311 | (250) | 522,698 | $(262,637)$ |
| Student | 1,897,830 | 1,785,055 | 112,775 | 1,468,785 | 429,045 |
| OPE | 21,804,341 | 21,128,003 | 676,338 | 20,868,384 | 935,957 |
| Total Personnel | 59,728,218 | 57,245,601 | 2,482,617 | 56,465,419 | 3,262,799 |
| Services \& Supplies |  |  |  |  |  |
| Services \& Supplies | 13,067,155 | 13,295,408 | $(228,253)$ | 13,169,002 | $(101,847)$ |
| Internal Sales | $(3,351,579)$ | $(3,273,841)$ | $(77,738)$ | $(3,147,435)$ | $(204,144)$ |
| Total Services \& Supplies | 9,715,576 | 10,021,567 | $(305,991)$ | 10,021,567 | $(305,991)$ |
| Capital Outlay | 189,691 | 209,691 | $(20,000)$ | 76,247 | 113,444 |
| Total Expenses | 69,633,484 | 67,476,859 | 2,156,625 | 66,563,233 | 3,070,251 |
| Transfers |  |  |  |  |  |
| Athletics Subsidy | 3,176,817 | 2,979,025 | 197,792 | 2,979,025 | 197,792 |
| Child Development Center Subsidy | 150,000 | 150,000 | - | 150,000 | - |
| SELP Funding Match | 175,000 | 175,000 | - | 175,000 | - |
| Misc. Other Transfers | $(4,089)$ | 13,342 | $(17,431)$ | $(2,610)$ | $(1,479)$ |
| Total Transfers | 3,497,728 | 3,317,367 | 180,361 | 3,301,415 | 196,313 |
| Total Recurring Expenses \& Transfers | 73,131,212 | 70,794,226 | 2,336,986 | 69,864,648 | 3,266,564 |
| Net Recurring | $(5,395,998)$ | $(4,315,895)$ | $(1,080,103)$ | $(1,629,949)$ | $(3,766,049)$ |
| Other Activities |  |  |  |  |  |
| HEERF Reimbursement (net) | - | $(3,000,000)$ | 3,000,000 | $(4,020,464)$ | 4,020,464 |
| Quasi Endowment | - | - | - | 850,000 | $(850,000)$ |
| Other Misc. Activities | 891,366 | 924,811 | $(33,445)$ | 600,000 | 291,366 |
| Total Other Activities | 891,366 | $(2,075,189)$ | 2,966,555 | $(2,570,464)$ | 3,461,830 |
| Net | $(6,287,364)$ | $(2,240,706)$ | $(4,046,658)$ | 940,515 | (7,227,879) |
| Beginning Fund Balance | 11,810,809 | 10,870,294 |  | 10,870,294 |  |
| Projected Ending Fund Balance | 5,523,445 | 8,629,588 |  | 11,810,809 |  |
| Fund Balance as a Percentage of Revenues | 8.15\% | 12.98\% |  | 15.77\% |  |

Western Oregon University

## FY23 Proposed Preliminary Budget

Education \& General Fund Scenarios
Revenues
Tuition \& Fees
Tuition
Online fees
Other fees
Fee remissions
Total
Government Resources \& Allocations
Other Revenues
Total Revenues

## Expenses

Personnel
Services \& Supplie
Capital Outlay
Total Expenses

Net Transfers
Total Expenses \& Transfers
Net Recurring Budget
One Time Activities
Net Budget
Beginning Fund Balance
Projected Ending Fund Balance
Fund Balance as a Percentage of Revenues

| FY22 Budget | FY23 Proposed Prelim Budget (-5\% UG, 0\% GR) | Alternative Enrollment Scenario (0\% UG, 5\% GR) | Variance Between Enrollment Scenarios |
| :---: | :---: | :---: | :---: |
| 34,539,074 | 33,510,669 | 35,121,669 | 1,611,000 |
| 2,233,376 | 3,028,632 | 3,167,492 | 138,860 |
| 1,000,000 $(5.500,000)$ | $\begin{gathered} 950,000 \\ (5.500 .000) \end{gathered}$ | $\begin{array}{r} 950,000 \\ (5.500 .000) \end{array}$ | - |
| 32,272,450 | 31,989,301 | 33,739,161 | 1,749,860 |
| 30,983,621 | 31,965,913 | 31,965,913 | - |
| 3,222,260 | 3,780,000 | 3,780,000 | - |
| 66,478,331 | 67,735,214 | 69,485,074 | 1,749,860 |
| 57,245,601 | 59,728,218 | 59,728,218 | - |
| 10,021,567 | 9,695,576 | 9,695,576 | - |
| 209,691 | 209,691 | 209,691 | - |
| 67,476,859 | 69,633,484 | 69,633,484 | - |
| 3,317,367 | 3,497,728 | 3,497,728 | - |
| 70,794,226 | 73,131,212 | 73,131,212 | - |
| $(4,315,895)$ | $(5,395,998)$ | $(3,646,138)$ | 1,749,860 |
| $(2,075,189)$ | 891,366 | 891,366 | - |
| (2,240,706) | $(6,287,364)$ | (4,537,504) | 1,749,860 |
| 10,870,294 | 11,810,809 | 11,810,809 | - |
| 8,629,588 | 5,523,445 | 7,273,305 | 1,749,860 |
| 12.98\% | 8.15\% | 10.47\% | 2.31\% |


| Western O FY23 Educ By Index INDEX | regon University tion \& General Fund Budget <br> DEPT NAME | $\begin{gathered} \text { Total } \\ \text { Revenue } \end{gathered}$ | Tenure-Track <br> Faculty <br> Salary <br> (+) <br> Acct 10102 | NTT Faculty Salary (+) Acct 10102 | $\begin{gathered} \hline \text { Unclass } \\ \text { Salary } \\ \\ (+) \\ 10103 \\ \hline \end{gathered}$ | Other <br> Unclassified <br> \& Faculty Pay <br> $(+)$ <br> 10200 | Academic <br> Pay <br> Summer <br> $(+)$ <br> Acct 10203 | $\begin{array}{\|c\|} \hline \text { Classified } \\ \text { Salary } \\ \\ (+) \\ \text { Acct } 10301 \\ \hline \end{array}$ |  |  | Total OPE (+) Acct 109xx | $\begin{gathered} \text { Total } \\ \text { Personnel } \\ \text { Expense } \end{gathered}$ | Services <br> and <br> Supplies <br> $(+)$ <br> Acct 20000 | $\begin{gathered} \hline \text { Capital } \\ \text { Outlay/ } \\ \text { Equip } \\ \text { (+) } \\ \text { Acct } 40000 \\ \hline \end{gathered}$ | Intrnl Sales <br> Reimburse <br> (Redctn/Exp) <br> $(-1$ <br> Acct 79000 | Transfer In <br> (-) <br> Acct 91000 | Transfer Out <br> (+) <br> Acct 92000 | $\begin{gathered} \text { Total } \\ \text { Expense } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PRESIDENT'S OFFICE/UNIVERSITY-WIDE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| PRE907 | President's Office | - | - |  | 469,992 | 42,360 | - |  | - |  | 233,666 | 746,018 | 18,000 |  |  |  |  | 764,018 |
| PRE909 | Faculty Senate | - | - | - |  | - |  |  | - | 1,743 | 62 | 1,805 | 2,570 |  |  |  |  | 4,375 |
| PRE912 | Commencement \& Convocation | - | - | - | - | - | - | - | - | - | - | - | 25,683 |  |  |  |  | 25,683 |
| PRE920 | Pastega Endowed Awards | - |  | - | - | - |  |  | - | - | - |  | 2,850 |  |  | $(1,425)$ |  | 1,425 |
| PRE925 | Faculty Athletic Representation | - | - | - | - | - | - | - | - | - | - | - | 3,150 |  |  |  |  | 3,150 |
| PRE927 | WOU Board Support | - | - | - | - | - | - | - | - | - | - | - | 122,500 |  |  |  |  | 122,500 |
| PRE928 | University Tree Advisory | - | - | - | - | - |  |  | - | - | - |  | 3,240 |  |  |  |  | 3,240 |
| PRE929 | President's Campus Support | - | - | - | - | - | - | - | - | - | - | - | 57,000 |  |  |  |  | 57,000 |
| PRE930 | Strategic Initiatives | - | - | - | - | - | - | - | - | - | - | - | 360,000 |  |  |  |  | 360,000 |
| PRE931 | Visibility Initiatives | - |  | - | - | - |  |  | - | - | - |  | 7,200 |  |  |  |  | 7,200 |
| PRE932 | Diversity Initiatives | - | - | - | - | - | - | - | - | - | - | - | 9,000 |  |  |  |  | 9,000 |
| PRE933 | ocop dues | - | - | - | - | - | - | . | - | - | - | - | 48,000 |  |  |  |  | 48,000 |
| TOTAL PRESIDENT'S OFFICE/UNIVERSITY-WIDE |  | . | . | - | 469,992 | 42,360 | . | . | . | 1,743 | 233,728 | 747,823 | 659,193 | . | . | (1,425) | - | 1,405,591 |
| GENERAL COUNSEL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LEG901 | WOU Legal Counsel | - | - | - | 373,980 | - | - | - | - |  | 184,337 | 558,317 | 17,000 |  |  |  |  | 575,317 |
| LEG902 | Outside Legal Services | - | - | - | - | - | - | - | - | - | - | - | 67,500 |  |  |  |  | 67,500 |
| LEG903 | Risk Management Assessments | - | - | - | - | - | - | - | - | - | - | - | 630,000 |  |  |  |  | 630,000 |
| total general counsel |  | . | - | . | 373,980 | . | . | - | . | . | 184,337 | 558,317 | 714,500 |  |  |  | - | 1,272,817 |
| DIVERSITY EQUITY \& INCLUSION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DEI901 Office of Diversity Equity \& InclusTOTAL DIVERSITY EQUITY \& INCLUSION |  | - | - | - | 164,000 | - | . | - | - |  | 92,474 | 256,474 | 55,000 |  |  |  |  | 311,474 |
|  |  | . | - | - | 164,000 | - | - | - | - | - | 92,474 | 256,474 | 55,000 | - | - | . | - | 311,474 |
| academic affairs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| PRO902 | Provost | - | 67,166 | - | 463,200 | - | - | 35,889 | - | 2,900 | 303,997 | 873,152 | 23,900 |  |  |  |  | 897,052 |
| AAD901 | Student Success \& Advising | - | - | - | 453,168 | - |  | 58,134 | 800 | 27,000 | 353,552 | 892,654 | 18,080 |  |  |  |  | 910,734 |
| DOS949 | Student Enrichment | - | - | - | 230,761 | - | - | 11,110 | - | 2,693 | 168,133 | 412,698 | 19,620 |  |  |  |  | 432,318 |
| ADM923 | Office of Inter Stdn Acd Support | - | - | - | - | - | - | - | - | 8,576 | 301 | 8,877 | 1,230 |  |  |  |  | 10,107 |
| DEP701 | Academic Effectiveness | - | - | - | - | - |  | . | - |  | - |  | 41,450 |  |  |  |  | 41,450 |
| ISS901 | International Students and Scholars | - | - | - | 93,081 | - | - | - | - | 10,958 | 67,577 | 171,616 | 15,000 |  |  |  |  | 186,616 |
| LCT901 | Learning Center | - | - | - | - | - | - | - | - | 10,000 | 350 | 10,350 | 1,220 |  |  |  |  | 11,570 |
| NWA901 | Northwest Accreditation | - | - | - | - | - | . | - | - | $\bigcirc$ | - | $\stackrel{-}{8}$ | 31,524 |  |  |  |  | 31,524 |
| PRO804 | Honors Program - Acad Support | - | 63,424 | - | - | - | - | - | - | 8,000 | 31,394 | 102,818 | 20,140 |  |  |  |  | 122,958 |
| PRO808 | Honors Program Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| PR0809 | General Education | - | 67,916 | - | - | 7,916 | - | - | - | - | 38,258 | 114,090 | 22,840 |  |  |  |  | 136,930 |
| PR0810 | Transfer Initiatives | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  |  | - |
| PR0811 | Interdisciplinary Studies | - | - | - | - | - | - | - | - | - | - | - | 2,700 |  |  |  |  | 2,700 |
| PR0812 | Salem General | - | - | 212,850 | - | - | . | 43,107 | - | 14,850 | 99,043 | 369,850 | 40,000 |  |  |  |  | 409,850 |
| PR0813 | Willamette Promise | - | - | - | - | 90,000 | - | - | - | - | 32,085 | 122,085 | 84,200 |  |  |  |  | 206,285 |
| PR0816 | AA Reserve | - | - | - | - | - | - | - | - | - | - | - | 140,747 |  |  |  |  | 140,747 |
| PR0818 | Endowed Jensen Lectureship | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  | 4,804 | 4,804 |
| PR0824 | AA Course Release | - | - | 325,215 | - | - |  |  | - | - | 115,941 | 441,156 | - |  |  |  |  | 441,156 |
| PR0833 | Institutional Research Office | - | - | - | 129,276 | 6,441 | - | - | - | - | 82,392 | 218,109 | 10,000 |  |  |  |  | 228,109 |
| PR0836 | Partnerships | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| PR0837 | New Faculty Start-Up | - | - | - |  | - |  |  | - | - | - |  |  |  |  |  |  | - |
| PRO921 | Faculty Development | - | - | 79,200 | - | - | - | - | - | - | 28,235 | 107,435 | 270,000 |  |  |  |  | 377,435 |
| PRO923 | Faculty Diversity Initiatives | - | - | - | - | - | - | - | - | - | - | - | 18,000 |  |  |  |  | 18,000 |
| PRO924 | AA Technology | - | - | - | - | - |  | - | - | - | - | - | 355,708 |  |  |  |  | 355,708 |
| PRO927 | Endowed Prof Business | - | - | - | - | - | - | - | - | - | - | - | 5,304 |  |  | $(2,652)$ |  | 2,652 |
| PRO977 | Undergraduate Research | - | - | - | - | - |  | - | - | - | - | - | 7,200 |  |  |  |  | 7,200 |
| REG901 | Registrar | 68,000 | - | - | 236,044 | - |  | 229,186 | 2,800 | 14,620 | 337,407 | 820,057 | 28,160 |  |  |  |  | 848,217 |
| REG905 | Diplomas/Certificates | 2,000 | - | - | - | - | - | - | 600 | - | 214 | 814 | 8,000 |  |  |  |  | 8,814 |
| SAB901 | Study Abroad Program | - |  | - | - | - | - | - | - | - | - | - | 7,500 |  |  |  |  | 7,500 |
| WRC901 | Writing Center | - | 49,517 | - | 93,828 | 6,000 | - | - | - | 36,400 | 97,026 | 282,771 | 3,500 |  |  |  |  | 286,271 |
| total academic affalrs |  | 70,000 | 248,022 | 617,265 | 1,699,359 | 110,357 | - | 377,426 | 4,200 | 135,997 | 1,755,905 | 4,948,531 | 1,176,023 | - | - | (2,652) | 4,804 | 6,126,706 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| Western Or FY23 Educat <br> By Index <br> INDEX | regon University tion \& General Fund Budget <br> DEPT NAME | $\begin{gathered} \text { Total } \\ \text { Revenue } \end{gathered}$ | Tenure-Track <br> Faculty <br> Salary <br> (+) <br> Acct 10102 | NTT Faculty Salary (+) Acct 10102 | $\begin{gathered} \hline \text { Unclass } \\ \text { Salary } \\ \\ (+) \\ 10103 \\ \hline \end{gathered}$ | Other <br> Unclassified <br> \& Faculty Pay <br> (+) <br> 10200 | Academic <br> Pay <br> Summer <br> $(+)$ <br> Acct 10203 | $\begin{array}{\|c\|} \hline \text { Classified } \\ \text { Salary } \\ \\ (+) \\ \text { Acct } 10301 \\ \hline \end{array}$ |  | Student <br> Pay <br>  <br> $(+)$ <br> Acct 10501${ }^{2}$ |  | Total Personnel Expense | Services <br> and <br> Supplies <br> $(+)$ <br> Acct 20000 | Capital <br> Outlay/ <br> Equip <br> $(+)$ <br> Acct 40000 | Intrnl Sales Reimburse (Redctn/Exp) (-) $\qquad$ | Transfer In <br> (-) <br> Acct 91000 | Transfer Out $\begin{gathered} (+) \\ \text { Acct } 92000 \end{gathered}$ | $\begin{gathered} \text { Total } \\ \text { Expense } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COLLEGE OF LIBERAL ARTS \& SCIENCES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DLA904 | Dean Liberal Arts/Sciences | - | - | - | 205,632 | - | - | 42,420 | - | 581 | 139,466 | 388,099 | 4,450 |  |  |  |  | 392,549 |
| BUS902 | Business | - | 551,056 | 408,375 | 54,500 | 26,616 | - | 65,304 | - | 1,046 | 624,376 | 1,731,272 | 7,660 |  |  |  |  | 1,738,932 |
| CAD916 | Creative Arts | - | 1,451,793 | 508,365 | 93,894 | 4,500 | - | 29,745 | - | 32,559 | 1,238,736 | 3,359,592 | 41,075 |  |  |  |  | 3,400,667 |
| CAD948 | Art Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| CAD949 | Music Practice Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| CAD950 | Dance Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| CAD951 | Theatre Art Course Fees | - | - | - | - | - |  | - | - | - | - | - | - |  |  |  |  |  |
| CAD952 | MIDI Electronic Music Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  |  |
| COR901 | Criminal Justice | - | 499,923 | 290,565 | - | 4,500 | - | 42,888 | - | - | 530,839 | 1,368,715 | 9,125 |  |  |  |  | 1,377,840 |
| CSD902 | Computer Science Instruction | - | 649,815 | 111,870 | - | 4,500 |  | 47,610 | - | 12,403 | 460,595 | 1,286,793 | 25,525 |  |  |  |  | 1,312,318 |
| DLA905 | Supplemental Instr Staff-LAS | - | - | 5,445 | - | 73,600 | 550,348 |  | - | - | 222,882 | 852,275 | - |  |  |  |  | 852,275 |
| DLA906 | Military Science Labs | - | - | - | - | - | - | - | - | - | - | . | 460 |  |  |  |  | 460 |
| DLA914 | LAS Dean's Discretionary | - | - | - | - | - | - |  | - | - | - |  | 45,732 |  |  |  |  | 45,732 |
| dLA915 | Chair Research/Travel | - | - | - | - |  | - |  | - | - |  | - | 10,400 |  |  |  |  | 10,400 |
| DLA941 | Organizational Leadership | - | - | 59,400 | - | 9,000 | - | 21,634 | - | - | 55,905 | 145,939 | 13,440 |  |  |  |  | 159,379 |
| dLA943 | Individualized Course (ICF) Payout | - |  |  | - | 100,000 |  |  | - | - | 35,650 | 135,650 |  |  |  |  |  | 135,650 |
| нum902 | Humanities | - | 1,431,903 | 474,705 | - | 4,500 | - | 53,676 | - | 2,128 | 1,176,634 | 3,143,546 | 13,600 |  |  |  |  | 3,157,146 |
| HUM909 | Modern Language Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| NSM902 | Math Dept/Nat Science Div | - | 1,341,936 | 425,700 | - | 4,500 | - | 289,837 | - | 13,036 | 1,228,669 | 3,303,678 | 48,670 |  |  |  |  | 3,352,348 |
| NSM964 | Natural Sciences Tutoring Center | - | - | - | - | - | - | - | - | 25,000 | 875 | 25,875 | - |  |  |  |  | 25,875 |
| NSM965 | Biology Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| NSM966 | Chemistry Course Fees | - | - | - | - | - | - | , | - | - | - | - | - |  |  |  |  |  |
| NSM967 | ES-GS-PH Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| NSM968 | GIS Equipment Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| мтн042 | Mathematics | - | 607,737 | 183,150 | - | - | - |  | - | 13,498 | 469,469 | 1,273,854 | 8,100 |  |  |  |  | 1,281,954 |
| мтно4з | Math Center | - | - | - | - | - | - | - | - | 25,537 | 894 | 26,431 | 270 |  |  |  |  | 26,701 |
| мтно44 | Math Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| PSY901 | Psychology Division | - | 876,083 | 266,310 | - | 4,500 | - | 54,084 | - | - | 717,218 | 1,918,195 | 24,750 |  |  |  |  | 1,942,945 |
| SOC902 | Social Science | . | 1,132,752 | 133,155 | - | 4,500 | - | 53,064 | - | 1,511 | 766,722 | 2,091,704 | 7,985 |  |  |  |  | 2,099,689 |
| TOTAL LIBERAL ARTS \& SCIENCES |  | - | 8,542,998 | 2,867,040 | 354,026 | 240,716 | 550,348 | 700,261 | - | 127,299 | 7,668,930 | 21,051,618 | 261,242 | - | . | . | - | 21,312,860 |
| college of education |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOE905 | Dean of Education Admin | - | - | - | 331,448 | - | - | 57,244 | 1,161 | 6,666 | 242,433 | 638,951 | 27,850 |  |  |  |  | 666,801 |
| CPL901 | Clinical Practice and Licensure | - | - | - | 63,264 | - | - | 53,676 | - | - | 75,699 | 192,639 | 36,600 |  |  |  |  | 229,239 |
| CPL903 | Clinical Prac \& Lice Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  |  |
| DOE901 | Education and Leadership | - | 1,595,559 | 701,910 | 42,012 | 4,500 |  | 53,064 | - | 3,000 | 1,466,797 | 3,866,842 | 43,580 |  |  |  |  | 3,910,422 |
| DOE926 | DOE Suppl Instructional Staff | - | - | 210,375 | - | 27,600 | 410,267 | - | - | - | 231,099 | 879,341 | - |  |  |  |  | 879,341 |
| DOE953 | Chair Research/Travel | - | - | - | - | - | - | - | - | - | - | - | 3,900 |  |  |  |  | 3,900 |
| DOE964 | COE Accreditation | - | - | - | - | - | - | - | - | - | - | - | 25,570 |  |  |  |  | 25,570 |
| DOE965 | Bilingual Initiative | - | - | - | - | - | - | - | - | - | - | - | 23,370 |  |  |  |  | 23,370 |
| DOE984 | Gentle Endowed Prof. Education | - | - | - | - | - | - | - | - | - | - | - | 8,670 |  |  | $(4,816)$ |  | 3,854 |
| DOE985 | Education\&Leadership Course Fees | - | - | - | - | - | - |  | - | - | - | - | - |  |  |  |  |  |
| DOE986 | COE Credit Overlay | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| DOE995 | COE Indirect Cost Rc | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| DPS901 | Deaf Studies \& Professional Studies | - | 480,120 | 534,600 | - | 4,500 |  | 53,268 | 3,455 | 1,500 | 672,696 | 1,750,139 | 16,445 |  |  |  |  | 1,766,584 |
| DPS903 | Deaf Studies Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| HEX901 | Health \& Exercise Science Div | - | 770,263 | 322,245 | - | 4,500 | - | 44,892 | - | 1,500 | 696,211 | 1,839,611 | 28,920 |  |  |  |  | 1,868,531 |
| Hex904 | Health \& Exercise Sci Course Fees | - |  |  | - | - | - |  | 616 | - |  | - | - |  |  |  |  |  |
| total education |  | - | 2,845,942 | 1,769,130 | 436,724 | 41,100 | 410,267 | 262,144 | 4,616 | 12,666 | 3,384,935 | 9,167,523 | 214,905 | - | - | (4,816) |  | 9,377,612 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| Western FY23 Edu By Index INDEX | egon University tion \& General Fund Budget <br> DEPT NAME | Total Revenue | Tenure-Track <br> Faculty <br> Salary <br> (+) <br> Acct 10102 | NTT <br> Faculty <br> Salary <br> (+) <br> Acct 10102 | $\begin{gathered} \hline \text { Unclass } \\ \text { Salary } \\ \\ (+) \\ 10103 \\ \hline \end{gathered}$ | Other <br> Unclassified <br> \& Faculty Pay <br> $(+)$ <br> 10200 | Academic <br> Pay <br> Summer <br> $(+)$ <br> Acct 10203 | $\begin{array}{\|c\|} \hline \text { Classified } \\ \text { Salary } \\ \\ (+) \\ \text { Acct } 10301 \\ \hline \end{array}$ |  | Student <br> Pay <br>  <br> $(+)$ <br> Acct 10501${ }^{2}$ |  | $\begin{gathered} \text { Total } \\ \text { Personnel } \\ \text { Expense } \\ \hline \end{gathered}$ | Services <br> and <br> Supplies <br> $(+)$ <br> Acct 20000 | Capital <br> Outlay/ <br> Equip <br> $(+)$ <br> Acct 40000 | Intrnl Sales Reimburse (Redctn/Exp) (-) $\qquad$ | Transfer In <br> (-) <br> Acct 91000 | Transfer Out $\begin{gathered} (+) \\ \text { Acct } 92000 \end{gathered}$ | $\begin{gathered} \text { Total } \\ \text { Expense } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LIBRARY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| LIB901 | Library Operations | - | 441,737 | 129,951 | 179,154 | 5,800 | - | 227,184 | 2,000 | 213,620 | 600,043 | 1,799,489 | 170,285 |  |  |  |  | 1,969,774 |
| LIB904 | Lost Books | 17,000 | - | - | - | - |  | - | - | - | - | - | 3,000 |  |  |  |  | 3,000 |
| LB927 | Library Exhibits | - | - | - | - | - | - | - | - | - | - |  | 2,250 |  |  |  |  | 2,250 |
| LIB945 | Library Books - General | - | - | - | - | - |  | - | - | - | - | - | - | 21,631 |  |  |  | 21,631 |
| Lib947 | Library Books - Continuation | - | . |  | . | - |  |  | - | - |  |  | - | 23,900 |  |  |  | 23,900 |
| LiB948 | Library Books - Serials | - | - | - | - | - | - | - | - | - | - | - | - | 11,000 |  |  |  | 11,000 |
| LB949 | Library Books - Binding | - | - | - | - | - |  |  | - | - | - |  | - |  |  |  |  |  |
| LB950 | Library Subscriptions/ Databases | - | - |  | - | - |  |  | - | - | - | - | 159,300 |  |  |  |  | 159,300 |
| LB951 | Library Books - OCLC | - | - | - | - | - | - | - | - | - | - | - | 11,000 |  |  |  |  | 11,000 |
| LB952 | Library Subscriptions/ Other | - |  | - | - | - |  |  | - | - | - |  | 8,000 |  |  |  |  | 8,000 |
| LاB953 | Library Subscriptions/ eBooks | - | - | - | . | - |  | - | - | - | - | - | 18,000 |  |  |  |  | 18,000 |
| LB956 | Library Subs/ Pay Per View | - | - | - | - | - | - | - | - | - | - | - | 40,000 |  |  |  |  | 40,000 |
| LB959 | Library Subscriptions/ ejournal | - | - | - | - | - |  |  | - | - | - |  | 169,709 |  |  |  |  | 169,709 |
| LIB968 | Curriculum Materials Course Fees | - | - | - | - | - | - | - | - | - | - | - | - |  |  |  |  |  |
| LB969 | Library Books_DPT Health Science | - | - | - | - | - | - | - | - | - | - | - | 7,500 | 5,000 |  |  |  | 12,500 |
| LiB970 | Open Edu Resources_Textbook Afford | - | - |  | - | - |  |  | - | - |  |  | 5,000 | 10,000 |  |  |  | 15,000 |
| LB971 | Academic Innovation | - | - |  | 193,224 | 12,800 | - | 56,796 | 250 | 4,637 | 161,965 | 429,672 | 32,400 |  |  |  |  | 462,072 |
| total library |  | 17,000 | 441,737 | 129,951 | 372,378 | 18,600 | - | 283,980 | 2,250 | 218,257 | 762,008 | 2,229,161 | 626,444 | 71,531 | - | - | - | 2,927,136 |
| GRADUATE STUDIES/SPONSORED RESEARCH |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GRA901 | Graduate Program | 30,000 | - | - | 194,445 | - | - | 53,472 | - | 4,648 | 136,499 | 389,064 | 26,430 |  |  |  |  | 415,494 |
| GRA903 | Graduate Studies - Sales | - | - | - | - | - |  | - | - | - |  | - | 18,000 |  |  |  |  | 18,000 |
| GRA904 | Graduate Office Matric Fees | 80,000 | - | - | 12,087 | - | - | - | - | 26,000 | 8,282 | 46,369 | 8,460 |  |  |  |  | 54,829 |
| GRA905 | Graduate Assistant Remissions | - | - | - |  | - |  |  | - | 296,352 | 435,413 | 731,765 | - |  |  |  |  | 731,765 |
| RCD905 | RCD Operations | - |  |  | 37,277 | - |  | 14,767 | 3,950 | - | 34,590 | 90,584 | 1,800 |  |  |  |  | 92,384 |
| SPO902 | Sponsored Research | 425,000 | - | - | 264,603 | - | - | 47,610 | - | - | 196,326 | 508,539 | 30,746 |  |  | $(218,530)$ |  | 320,755 |
| Spo903 | Sponsored Research Support Services | - | - | - | 16,746 | 4,000 | - | - | - | - | 10,628 | 31,374 | 4,404 |  |  |  |  | 35,778 |
| SPO904 | Institutional Review Board | - | . | . |  |  | - |  | - | 4,648 | 163 | 4,811 | 16,930 |  |  |  |  | 21,741 |
| total graduate studies/Sponsored research |  | 535,000 | - | - | 525,158 | 4,000 | - | 115,849 | 3,950 | 331,648 | 821,901 | 1,802,506 | 106,770 | . | . | (218,530) | - | 1,690,746 |
| FINANCE \& ADMIIISTRATION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| VPF901 | Office of VP for Business \& Finance | - | - | - | 428,881 | - | - | - | - | 5,000 | 238,092 | 671,973 | 7,740 |  |  |  |  | 679,713 |
| vpFgxx | Campus Maintenance Projects | - | - | - | - | - | - | - | - | - | - | - | 300,000 |  |  |  |  | 300,000 |
| BAO901 | Business Office | 40,000 | - | - | 292,375 | - |  | 471,852 | 4,500 | 30,000 | 472,350 | 1,271,077 | 275,000 |  |  |  |  | 1,546,077 |
| BA0911 | NDSL Recoveries | 25,000 | - | - | - | - | - | 15,795 | - | - | 12,434 | 28,229 | - |  |  |  |  | 28,229 |
| BA0914 | Records Retention | - | - | - | - | - |  | . | - | - | - | - | 2,000 |  |  |  |  | 2,000 |
| BA0923 | Bank Processing Charges | 100,000 | - | - | - | - |  | - | - | - | - | - | 100,000 |  |  |  |  | 100,000 |
| CPC901 | Capital Planning \& Construction | - | - | - | 276,481 | - | - |  | - | 3,000 | 149,684 | 429,165 | - |  |  |  |  | 429,165 |
| HRO915 | Human Resources Operation | - | - | - | 558,526 |  | - | 34,344 | - | - | 381,400 | 974,270 | 178,104 |  |  |  |  | 1,152,374 |
| HRO918 | Support ADA/WC Equip | - |  |  | 171,395 | - |  | - | - | - | 104,855 | 276,250 | 13,500 |  |  |  |  | 289,750 |
| HRO917 | Staff Professional Dev | - | - | - | - | - | - | - | - | - | - | - | 20,700 |  |  |  |  | 20,700 |
| PPO908 | Bldg Maint and Alteration | 50,000 | - |  | 198,304 | 260 |  | 867,887 | 37,000 | 139,440 | 704,335 | 1,947,226 | 94,000 |  | $(440,000)$ |  |  | 1,601,226 |
| PPO912 | Janitorial |  |  |  | 110,172 | 800 |  | 668,522 | 35,000 | 19,050 | 631,117 | 1,464,661 | 140,000 |  | $(698,619)$ |  |  | 906,042 |
| PPO920 | Campus Grounds Maintenance | 3,000 | - | - | - | - | - | 403,097 | 8,000 | 34,860 | 283,810 | 729,767 | 161,010 |  | $(150,000)$ |  |  | 740,777 |
| PPO931 | Print Production | 120,000 | - | - | - | - |  | 34,134 | - | 10,000 | 29,523 | 73,657 | 5,000 |  |  |  |  | 78,657 |
| PPO932 | Mail Room | - |  |  | - | - |  | 57,688 | - | 32,564 | 38,711 | 128,963 | 60,000 |  | $(60,000)$ |  |  | 128,963 |
| PPU901 | Light and Power | - | - | - | - | - | - | . | - | - | - | - | 700,000 |  | $(240,000)$ |  |  | 460,000 |
| PPU902 | Water | - | - | - | - | - |  | - | - | - | - | - | 267,000 |  | $(5,000)$ |  |  | 262,000 |
| PPU903 | Gasoline | - |  | - | - | - |  | - | - | - | - | - | 24,000 |  | $(7,000)$ |  |  | 17,000 |
| PPU904 | Heating - Oil | - | - | - | - | - | - | - | - | - | - | - | 10,000 |  |  |  |  | 10,000 |
| PPU905 | Heating - Gas | - | - | - | - | - | - | - | - | - | - | - | 309,760 |  | $(140,000)$ |  |  | 169,760 |
| PPU906 | wou:Salem Utilities | - |  |  | - | - | - | - | - | - | - | - | - |  |  |  |  | - |
| PSS915 | Risk Management | - | - | - | 61,644 | - | - | - | - | - | 38,981 | 100,625 | 19,230 |  |  |  |  | 119,855 |
| PSS917 | Public Safety | - | . | - | 70,704 | - |  | 372,333 | 71,345 | 92,698 | 330,096 | 937,176 | 26,505 |  | $(240,960)$ |  |  | 722,721 |
| PSS926 | Emergency Preparedness Team | - |  |  | - | - | - | - | - | - | - | - | 6,300 |  |  |  |  | 6,300 |
| UCS901 | Computing Services | 25,000 | - | - | 428,352 | - | - | 1,278,464 | 20,500 | 100,647 | 934,024 | 2,761,987 | 144,492 | 50,000 | $(160,000)$ |  |  | 2,796,479 |
| UCS905 | $1{ }^{1 T}$ Resale |  | - | - | - | - |  | - | - | - | - | - | - |  |  |  |  |  |
| UCS911 | Technology Support - Students | 10,000 | - | - | - | - |  | - | - | 82,832 | 2,900 | 85,732 | 497,606 | 68,160 |  |  |  | 651,498 |
| UCS914 | Campus Software | - | - | - | - | - | - | - | - | - | - | . | 187,996 |  | $(10,000)$ |  |  | 177,996 |
| UCS915 | Ellucian Services - Banner Support | - | - | - | - | - | - | - | - | - | - | - | 681,775 |  |  |  |  | 681,775 |
| UCS916 | GFA Machines | - | . | . | - | - | . | - | - | - | - | - | 150,000 |  |  |  |  | 150,000 |
| total finance/Admin |  | 373,000 | - | - | 2,596,834 | 1,060 | . | 4,204,116 | 176,345 | 550,091 | 4,352,312 | 11,880,758 | 4,381,717 | 118,160 | $(2,151,579)$ | . |  | 14,229,056 |
| student affairs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |





| Western Oregon University FY23 Incidental Fee Budgets | $\begin{gathered} \text { Total } \\ \text { Revenue } \end{gathered}$ | Unclass <br> Salary <br>  <br> (+) <br> Acct 10103 | Other <br> Unclassified <br> Pay <br> $(+)$ <br> Acct 10200 | $\begin{array}{c\|} \hline \text { Classified } \\ \text { Salary } \\ \\ (+) \\ \text { Acct } 10301 \\ \hline \end{array}$ |  | Student <br> Pay <br>  <br> $(+)$ <br> Acct 10501 | $\qquad$ | $\begin{gathered} \text { Total } \\ \text { Personnel } \\ \hline \end{gathered}$ | Services <br> and <br> Supplies <br> $(+)$ <br> Acct 20000 | General <br> Admin <br> Overhead <br> $(+)$ <br> Acct 28204 | Travel <br>  <br> (+) <br> Acct 39000 | Depreciation <br> (+) <br> Acct 80500 | Transfer In <br> (-) <br> Acct 91000 | Transfer Out <br>  <br> (+) <br> Acct 92000 | $\begin{gathered} \text { Total } \\ \text { Expense } \end{gathered}$ | $\begin{gathered} \text { NET } \\ \text { (Ignoring depr.) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| administrative |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GEN897 IFC Computer Reserve | - | - |  | - |  |  | - | - |  | - |  |  | $(15,000)$ | 15,000 | - | - |
| GEN948 Extraordinary Travel | - | - |  | - |  |  | - |  |  |  |  |  |  | - |  | - |
| GEN949 Child Care Reserve | - | - |  | - |  |  | - |  |  | - |  |  | $(49,425)$ | 49,425 |  | - |
| GEN950 SS Incidental Fees | 175,000 | - |  | - |  |  | - |  |  | - |  |  |  | - | - | 175,000 |
| Gen951 Acad Yr Incidental Fees | 3,812,165 | - |  | - |  |  | - | - |  | - |  |  |  | 4,296,139 | 4,296,139 | $(483,974)$ |
| total administrative | 3,987,165 | . | - | - | - | - | - | - | - | - | . | . | (64,425) | 4,360,564 | 4,296,139 | (308,974) |
| ASSOCIATED STUDENTS OF WOU |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| total associated students of wou | $\square$ | - | - | 32,095 | - | 70,279 | 30,906 | 133,280 | 112,079 | 18,157 | - | 1,151 | (263,516) | - | 1,151 | 0 |
| CAMPUS RECREATION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOS967 Health \& Wellness Center | 76,500 | 224,952 |  | - |  | 208,023 | 155,492 | 588,467 | 196,764 | 58,644 | 7,250 | 366,682 | $(822,471)$ | 47,845 | 443,181 | 1 |
| DOS982 Health and Wellness Programs | 13,500 | - |  | - |  | 43,097 | 1,509 | 44,606 | 8,995 | 3,967 |  |  | $(44,068)$ |  | 13,500 |  |
| DOS983 Aquatic Center Operation | - | - |  | - |  | 39,788 | 1,393 | 41,181 | 52,654 | 6,944 |  |  | $(100,779)$ |  | - | - |
| DOS984 Aquatic Center Programs | 52,500 | - |  | - |  | 40,725 | 1,426 | 42,151 | 6,731 | 3,618 |  |  |  |  | 52,500 | - |
| DOS985 intramurals | 3,500 | - |  | - |  | 40,088 | 1,404 | 41,492 | 5,962 | 3,512 |  |  | $(47,466)$ |  | 3,500 | - |
| DOS986 Turf and Grass Fields | 4,000 | - |  | - |  | 3,137 | 110 | 3,247 | 21,390 | 1,824 |  |  | $(22,461)$ |  | 4,000 | - |
| DOS800 Men's Lacrosse | - | - |  | - |  |  | - | - | 13,659 | 1,864 | 11,520 |  | $(27,043)$ |  | - | - |
| DOS801 Men's Soccer | - | - |  | - |  |  | - | - | 1,837 | 203 | 900 |  | $(2,940)$ |  | - | - |
| DOS802 Men's Rugby | - | - |  | - |  |  | - | - | 5,131 | 803 | 5,720 |  | $(11,654)$ |  | - |  |
| DOS803 Women's Rugby | - | - |  | - |  |  | - |  | 3,140 | 588 | 4,800 |  | $(8,528)$ |  |  |  |
| DOS804 SORC Rock Climbing | - | - |  | - |  |  | - | - | 200 | 74 | 800 |  | $(1,074)$ |  |  | - |
| DOS806 Dance Team | - | - |  | - |  |  | - | - | 5,561 | 412 |  |  | $(5,973)$ |  | - | - |
| DOS812 Women's Soccer | - | - |  | - |  |  | - | - | 1,837 | 203 | 900 |  | $(2,940)$ |  | - | - |
| DO5814 Men's Basketball |  | - |  | - |  |  |  | - | 500 | 37 |  |  | (537) |  | - |  |
| total campus recreation | 150,000 | 224,952 |  | - |  | 374,858 | 161,334 | 761,144 | 324,361 | 82,693 | 31,890 | 366,682 | $(1,097,934)$ | 47,845 | 516,681 | 1 |
| Creative arts |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CAD931 Broadway/Opera | - | - | 564 | - |  |  | 201 | 765 | 711 | 110 |  |  | $(1,586)$ |  | 0 | (0) |
| CAD932 Choral Organizations | 800 | - | 420 | - |  | 1,894 | 217 | 2,531 | 3,878 | 1,000 | 7,100 |  | $(13,709)$ |  | 800 | 0 |
| CAD933 Instrumental Jazz | 1,050 | - | 420 | - |  | 891 | 182 | 1,493 | 10,203 | 1,296 | 5,816 |  | $(17,758)$ |  | 1,050 | 0 |
| CAD934 Vocal Jazz | 190 | - | 410 | - |  | 590 | 167 | 1,167 | 4,823 | 1,013 | 7,687 |  | $(14,500)$ |  | 190 | (0) |
| CAD935 Guest Artists | 790 | - | 6,096 | - |  | 711 | 2,198 | 9,005 | 6,631 | 1,158 |  |  | $(16,004)$ |  | 790 | (0) |
| CAD936 Western OR Symphony \& Wind Ensemble | 278 | - | 2,753 | - |  | 1,532 | 1,035 | 5,320 | 9,423 | 1,536 | 6,000 |  | $(22,000)$ |  | 279 | (1) |
| CAD937 WOU Dance Theatre | 8,000 | - |  | - |  | 3,385 | 119 | 3,504 | 27,384 | 2,917 | 8,520 | 1,166 | $(34,325)$ |  | 9,166 |  |
| CAD938 Theatre | 12,000 | - |  | - |  | 37,112 | 1,299 | 38,411 | 52,370 | 6,960 | 3,266 |  | $(89,007)$ |  | 12,000 |  |
| CAD939 Summer Theatre | - | - |  | - |  | - | - | - | 31,440 | 2,327 |  |  | $(33,767)$ |  | 0 | (0) |
| CAD941 Instrumental Chamber Ensembles | - | - |  | - |  |  | - | - | 6,000 | 827 | 5,173 |  | $(12,000)$ |  | - |  |
| CAD942 IFC Art Gallery | 735 | - |  | - |  | 2,800 | 98 | 2,898 | 10,919 | 1,123 | 1,350 |  | $(15,555)$ |  | 735 | - |
| CAD945 IFC Smith Fine Arts - Labor | 77,961 | 40,977 |  |  |  |  | 31,612 | 72,589 |  | 5,372 |  |  |  |  | 77,961 | (0) |
| TOTAL CREATIVE ARTS | 101,804 | 40,977 | 10,663 | - |  | 48,915 | 37,129 | 137,684 | 163,782 | 25,639 | 44,912 | 1,166 | (270,211) |  | 102,972 | (2) |
| Student engagement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SEO901 Student Engagement Operations | 171,528 | 299,928 |  | 104,070 | 5,877 | 170,157 | 313,614 | 893,646 | 269,525 | 86,667 | 8,000 | 482,609 | $(1,166,837)$ | 80,527 | 654,137 | (0) |
| SEO902 Ledership, Inclusion, \& Activities (LIA) | 5,000 | - |  | - |  |  | - |  | 50,787 | 4,294 | 7,240 |  | $(57,321)$ |  | 5,000 |  |
| SE0903 Student Activities Board | 4,546 | - |  |  |  | 14,000 | 490 | 14,490 | 39,666 | 4,260 | 3,400 |  | (57,269) |  | 4,547 | (1) |
| TOTAL STUDENT ENGAGEMENT | 181,074 | 299,928 | - | 104,070 | 5,877 | 184,157 | 314,104 | 908,136 | 359,978 | 95,221 | 18,640 | 482,609 | $(1,281,427)$ | 80,527 | 663,684 | (1) |
| Student media |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SE0904 Student Media | - | - |  | - |  |  | - | - | 4,050 | 384 | 1,131 |  | $(5,562)$ |  | 3 | (3) |
| SEO905 Northwest Passage | - | - |  |  |  | 4,800 | 168 | 4,968 | 3,412 | 621 |  |  | $(9,000)$ |  | 1 | (1) |
| SEO906 Western Journal | 7,500 | - |  | - |  | 60,000 | 2,100 | 62,100 | 10,060 | 5,340 |  |  | $(70,000)$ |  | 7,500 |  |
| SEO907 KWOU Student Radio Station | 150 | - |  | - |  | 4,841 | 170 | 5,011 | 2,112 | 528 |  |  | $(7,500)$ |  | 151 | (1) |
| TOTAL STUDENT MEDIA | 7,650 | - | - | - | - | 69,641 | 2,438 | 72,079 | 19,634 | 6,873 | 1,131 | - | (92,062) | - | 7,655 | (5) |


| Western Oregon University FY23 Incidental Fee Budgets |  | Total Revenue | Unclass <br> Salary <br>  <br> $(+)$ <br> Acct 10103 | Other <br> Unclassified <br> Pay <br> (+) <br> Acct 10200 |  | Classified <br> Pay <br>  <br> (+) <br> Acct 10400 | Student <br> Pay <br>  <br> (+) <br> Acct 10501 |  | $\begin{gathered} \text { Total } \\ \text { Personnel } \\ \hline \end{gathered}$ | Services <br> and <br> Supplies <br> $(+)$ <br> Acct 20000 | General Admin Overhead <br> (+) <br> Acct 28204 | Travel$(+)$ <br> Acct 39000 | Depreciation <br>  <br>  <br> $(+)$ <br> Acct 80500 | Transfer In <br> (-) <br> Acct 91000 | Transfer Out <br> (+) <br> Acct 92000 | $\begin{gathered} \text { Total } \\ \text { Expense } \\ \hline \end{gathered}$ | $\begin{gathered} \text { NET } \\ \text { (Ignoring depr.) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| STUDENT AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DO5923 | Interpreters (Access) | - | - | 11,680 | - |  |  | 4,164 | 15,844 | - | 1,173 |  |  | $(17,016)$ |  | 1 | (1) |
| DOS975 | SPEAK (Abby's House) | - | - |  |  |  | 5,940 | 208 | 6,148 |  | 455 |  |  | $(6,600)$ |  | 3 | (3) |
| DO5813 | Food Pantry | - | - |  | - |  | 20,420 | 715 | 21,135 |  | 1,564 |  |  | $(22,699)$ |  | - |  |
| DOS979 | WOLF Ride | 3,000 | - |  | - |  | 36,000 | 1,260 | 37,260 | 6,261 | 3,221 |  | 8,499 | $(43,742)$ |  | 11,499 |  |
| TOTAL STUDENT AFFAIRS |  | 3,000 | . | 11,680 | - | - | 62,360 | 6,347 | 80,387 | 6,261 | 6,413 | - | 8,499 | $(90,057)$ | - | 11,503 | (4) |
| ATHLETICS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| JA1101 | IFC - Administration | - | - |  | - |  |  | - |  | 6,700 | 496 |  |  | $(7,196)$ |  | - | - |
| JA1501 | IFC - Athletic Training | - | - |  | - |  |  | - | - | - | - |  |  |  |  | - | - |
| JA1601 | IFC - Athletic Performance | - | - |  | - |  |  | - | - | - | - |  |  |  |  | - |  |
| J12101 | IFC - Football | - | - |  | - |  |  | - | - | 108,000 | 20,202 | 165,000 |  | $(293,202)$ |  | - | - |
| J12201 | IFC - Volleyball | - | - |  | - |  |  | - | - | 24,000 | 5,846 | 55,000 |  | $(84,846)$ |  | - | - |
| J12301 | IFC-Womens Soccer | - | - |  | - |  |  | - |  | 26,500 | 6,031 | 55,000 |  | $(87,531)$ |  | - | - |
| J12501 | IFC - Mens Basketball | - | - |  | - |  |  | - | - | 27,000 | 6,068 | 55,000 |  | $(88,068)$ |  | - | - |
| J12601 | IFC - W Basketball | - | - |  | - |  |  | - | - | 27,000 | 6,068 | 55,000 |  | $(88,068)$ |  |  |  |
| J12901 | IFC- Baseball | - | - |  | - |  |  | - | - | 26,000 | 8,214 | 85,000 |  | $(119,214)$ |  |  |  |
| J13001 | IFC - Softball | - | - |  | - |  |  | - | - | 26,000 | 8,214 | 85,000 |  | $(119,214)$ |  | - | - |
| J13101 | IFC - Mens Soccer | - | - |  | - |  |  | - | - | 26,500 | 6,031 | 55,000 |  | $(87,531)$ |  | - | - |
| J4101 | IFC-Cheerleading | - | - |  | - |  |  | - | - |  | - |  |  |  |  |  |  |
| J14201 | IFC-M Cross Country | - | - |  | - |  |  | - | - | 17,750 | 5,569 | 57,500 |  | $(80,819)$ |  | 1 | (1) |
| J14301 | IFC- W Cross Country | - | - |  | - |  |  | . | . | 17,750 | 5,569 | 57,500 |  | $(80,819)$ |  | 1 | (1) |
| total athletics |  | . | - | - | - | - | - |  | - | 333,200 | 78,308 | 725,000 | - | $(1,136,507)$ | - | 1 | (1) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\underline{\text { TOTAL IFC }}$ |  | 4,430,693 | 565,857 | 22,343 | 136,165 | 5,877 | 810,210 | 552,258 | 2,092,710 | 1,319,295 | 313,304 | 821,573 | 860,107 | $(4,296,139)$ | 4,488,936 | 5,599,787 | (308,987) |

